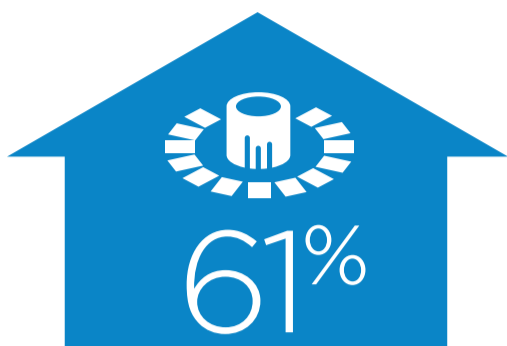


TECHNOLOGY SPEND

The majority of insurance and asset management executives polled plan to spend more on technology to support investment operations over the next year.



Over half of asset managers anticipate increasing use of cloud technology and hosting providers.



INVESTMENT OUTSOURCING

One in four insurers anticipate increasing outsourcing investment operations functions.

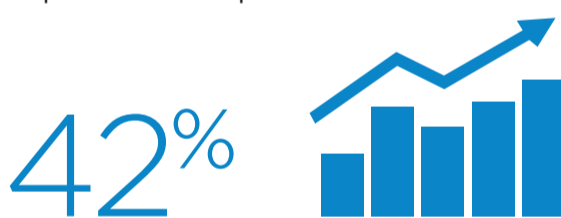


The majority of insurers plan on increasing their use of external investment management within the next 3 years.



PORTFOLIO DIVERSIFICATION

Firms in search of higher yields and greater portfolio diversification are gravitating toward private equity, hedge funds and other partnership investments.



AREAS OF RISK

Overall operational risks are one of the top concerns keeping asset managers up at night.



OPERATIONAL CHALLENGES

Addressing regulatory and accounting standards is the greatest operational challenge insurers face.

